

MTFS Savings Tracker (2022/23 - 2025/26)

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Period: 6

		2022-23						2023/24-2025/26			
MTFS Savings Ref	Saving proposal	2021-22 Undelivered	2022/23 £'000s	Total £'000	2022/23 Projected Full Year Savings £'000s	2022/23 Savings surplus/ (shortfall) £'000s	RAG Status (Delivery of 2022/23 Saving)	Comment on Delivery RAG Status & Actions plans to mitigate shortfall	2023/24 £'000s	2024/25 £'000s	2025/26 £'000s
People - Adults, Health & Communities											
B2.7	Haringey Learning Disability Partnership	500	1,430	1,930	1,700	(230)	Amber	Improving staffing retention to create a stable savings delivery team. Interlinking with commissioning team to discover best vfm providers.			
B2.8	Mental Health	0	490	490	990	500	Green				
B2.9	Physical Support	0	1,070	1,070	1,070	0	Green				
PA6	Transfer of High Cost Day Opps	15		15	125	110	Green				
PA8	Investment of drug and alcohol savings in preventative services for adults and families, targeting health inequalities	0	100	100	100	0	Green		100		
PA9	Further savings to be delivered by Adults Services	180	180	360	80	(280)	Red	Changes in original model assumptions have caused delays in delivering reprofiled savings. Currently identifying mitigations.			
AS101	Fast Track Financial Assessments	650		650	774	124	Green				
	Adults Delayed Savings - C19	0	710	710	0	(710)	Red	Changes in original model assumptions have caused delays in delivering reprofiled savings. Currently identifying mitigations.	911		
Subtotal: Adults, Health & Communities		1,345	3,980	5,325	4,839	(486)			535	0	0
Demand Management Activities		2,273	2,176	4,449	1,779	(2,670)	Red	Directors are continuing to work on their plans to deliver this			
Total: Adults, Health & Communities		3,618	6,156	9,774	6,618	(3,156)					

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People - Children's Services											
PC2	Reduce operational costs	0	250	250	0	(250)	Amber	Savings shortfall offsets by over achievement in Invest Save - Edge of Care			
PC3	Reduce the costs of placements	0	90	90	90	0	Green				
20/25-PE03	Invest to Save - Edge of Care	(223)	193	(30)	1,375	1,405	Green				
20/25-PE06	Invest to Save - Pause Project	(5)	501	496	496	0	Green				
20/25-PE08	Invest to Save - Foster Carer Room Extension	55	151	206	39	(167)	Amber	Savings shortfall offsets by over achievement in Invest Save - Edge of Care			
20/25-PE10	Reducing placement costs through effective management of the market		100	100	100	0	Green		100	200	
20/25-PE13	Review of spend on transport and taxis		75	75	0	(75)	Amber	Savings shortfall offsets by over achievement in Invest Save - Edge of Care			
CH102	Maya Angelou Assessment and Contact Centre Traded Service	72	50	122	8	(114)	Amber	Savings shortfall offsets by over achievement in Invest Save - Edge of Care	0	0	
CH103	Delivering residential mother and baby assessments	83	269	352	53	(299)	Amber	Savings shortfall offsets by over achievement in Invest Save - Edge of Care	30	30	
Total: Children's Services		(18)	1,679	1,661	2,161	500			130	230	0

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Directorate:Environment & Neighbourhoods											
PL9	Leisure centre concessions	50	70	120	0	(120)	Red	The Council is still negotiating the settlement of costs during the two Covid years. Until this is settled, it is not practical to discuss further savings as there is no firm basis to commence from. Events regarding the future provision of the service may overtake the situation. In-year mitigations through vacancy factor - the saving is undeliverable, options are being explored to remedy.	70		
PL13	Parking Transformation Programme	375		375	188	(188)	Amber	Partial slippage due to timing of CPZ roll-out. Processes of 3 stages (statutory) - consultation, design and implementation - outcome of consultation timing leads to design and implement. Sometimes the public engagement exercise may result in opposing the proposal, and at times did not support the introduction of full time CPZ controls. The service investment plan is reviewed periodically and if necessary new schemes are identified.			
20/25-PL01	Selective Licensing	0	239	239	239	0	Green	Scheme launch to commence 17th October 2022 which will allow us to open up to early applications for landlords. Part A of fee to be collected for this period up to 17th November 2022. Full fee will be paid by all landlords after 17th November 2022.			
20/25-PL03	CCTV enforcement of weight limits and emissions through ANPR/DVLA check	0	300	300	0	(300)	Red	Unachievable - higher than expected compliance - three year savings not achieved. Over the last 3 years, these savings have improved - but never achieved the total £642k savings. The estimated base budget pressure is £300k, requiring Moving Traffic mitigation. The savings are undeliverable, options are being explored to remedy.			
20/25-PL06	Contact Centre Efficiencies	0		0		0		These savings are based on a reduction of call handling staff. In order to achieve the required channel shift, a new microsite is being developed. Project has been delayed but was finally signed off for build last month. Expecting product to be live by December with initial savings being realised after sufficient channel shift results can be evidenced and staff redundancy consultation period undertaken. Mitigated in-year through base budget by rebate on contractual pension contributions; SPI over-achievement			

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20/25-PL07	Mechanisation of High Street Cleansing	0	150	150	121	(29)	Amber	<p>After extensive investigation and trials, the parameters for these savings were realigned to allow a change of operational strategy rather than reliance on mechanisation. 2x constant presence beats were merged and some main road cleansing operations were reverted to barrow beats rather than coverage by mobile teams.</p> <p>Due to delays in the redundancy process, savings have been realised as of 1 June this year, therefore 5/6ths of annual projected saving. 2x redundant vehicles currently remain on contract awaiting resale/disposal.</p> <p>Saving from April 23 will be at least £325k</p>			
20/25-PL09	Hybrid Mail proposal	77		77	48	(29)	Amber	Methodology of cross service recharge agreed - review of coverage to be undertaken in consideration of Planning team reprofiled budget			
20/25-PL14	Parking Transformation Programme	476	300	776	576	(200)	Amber	<p>Unachieved income on diesel and 2nd subsequent vehicle surcharges - lower uptake of permits - due to economic influences (climate), ULEZ, fuel prices.</p> <p>Drivers</p> <p>Impact of Introduction of ULEZ</p> <p>Impact of Council Transport and clean air policy</p> <p>Introduction of Diesel and 2nd Subsequent vehicles</p> <p>MTFS savings not fully realised (noting consultation of F&C process)</p> <p>Cost of living crisis – may impact on vehicle usage/ownership</p> <p>Pressure mitigated by Moving traffic income</p>			
PL20/1	Remodelling of the proposed Selective Licensing Scheme	0	100	100	100	0	Green	Scheme launch to commence 17th October 2022 which will allow us to open up to early applications for landlords. Part A of fee to be collected for this period up to 17th November 2022. Full fee will be paid by all landlords after 17th November 2022.	-	-	-
PL20/9	Full Cost recovery of services	20	100	120	0	(120)	Red	<p>Negotiations with THFC to recover all match day cleansing costs are on-going!. Bespoke match day cleansing operations, relating to expected crowd attendance, ensures Haringey spends the minimum sum each year to maintain acceptable cleansing standards.</p> <p>Currently investigating alternative income/cost avoidance measures to mitigate undeliverable element of savings..</p> <p>Mitigated in-year through base budget by rebate on contractual pension contributions; SPI over-achievement</p>	70	50	-

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PL20/14	Commercial Waste	0	30	30	45	15	Green	Bad debt provision has been increased but still confident that outturn will be £15k over-achievement	35	35	10
PL20/15	Fleet	0	-	0	0	0			50	50	-
PL20/18	Crematorium Lease and Parks Property	0	20	20	20	0	Green	achieved	20	20	-
PL20/20	PL12 (Stage 2) Fuel Savings from Electric Vehicles	0	-	0	0	0			-	25	-
PL20/22	Visitors Vouchers Pricing Structure change	99	50	149	149	0	Green	periodic review of system and corresponding charges	50	50	50
PL20/31	Concessionary Fares	(465)	600	135	610	475	Green		(1,800)	-	-
PL20/32	Diesel surcharge - Pay for Parking						Amber	<p>Delayed implementation - Parking have a statutory obligation of consultation and have to submit a separate report of cabinet for approval. The timescales of this process may lead to prices changes being implemented later than April, and as such, only part year effect will be achieved.</p> <p>Drivers Covid19 pandemic – change in customer behaviours, shops closed, stay at home, work from home Economic influence - change in customer behaviour less demand for P&D sessions Decline of High streets attracts less customers to High Street Cost of living crisis – may impact on vehicle usage/ownership</p> <p>Pressure will be mitigated by Moving Traffic income</p>			
PL20/33	Residents Permits Pricing Structure	0	0	0	0	0			(10)	210	0
PL20/34	Change 2 hour restrictions to full day	0	0	0	0	0			(40)	270	0
PL20/35	Night Time Enforcement	0	(5)	(5)	(5)	0	Green	Recruitment and enforcement commenced - to be monitored - but assumed achievable	0	80	10
PL20/36	Pay for Parking - Introduce a minimum 1 hour purchasable sessions,	0	0	0	0	0			(10)	110	0
PL20/38	Moving Traffic PCN - expansion of moving traffic enforcement such as virtual road closures to support LTN	0	-	0	0	0			100	360	-
PL20/3	Management of ASB Enforcement & Remodel of ASB & Waste Enforcement and Waste Services	0	100	100	100	0	Green		-	-	-
PL20/17	Increase green waste subscriptions	0	15	15	0	(15)	Red	Garden waste subscriptions and income are slightly down compared to last year. Underachieved income mitigated with base budget. Mitigated in-year by over-achievement on commercial waste	15	20	20
PL20/26	NSL contract negotiation	0	300	300	0	(300)	Red	Contract negotiations failed to achieve a net £300k reduction - efforts are now being refocussed in increasing the income levels to mitigate expenditure pressure.- the saving is undeliverable, options are being explored to remedy. - Mitigation through Moving traffic in-year.	-	-	-

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PL20/27	Back office services efficiencies.	100	-	100	0	(100)	Red	Original basis of savings has been deferred. Current on-going review as to what can be delivered. Mitigation through Moving traffic in-year.	-	-	-
PL20/28	Introduce Sunday charges - Car Park Pricing Structure	14	-	14	14	0	Green		-	-	-
PL20/29	Introduce Sunday charges - Pay for Parking Pricing Structure	32	10	42	42	0	Green		0	0	0
PL20/30	Targeted recovery of PCNs issued to persistent evaders. Dedicated resources introduced as part of new operational model and PMIS	0	80	80	80	0	Green		80	80	80
20/25-YC09	Maximising income from filming and venue management	0	3	3	3	0	Green				
YC104	Highway Searches	18	0	18	6	(12)	Amber	New income stream dependent on external demand and market conditions. Initial estimates may have been slightly over-optimistic. Vacancy factor mitigation			
Total:Environment & Neighbourhoods		796	2,652	3,448	2,431	(1,018)			(1,370)	1,360	170

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Placemaking & Housing											
20/25-EC01	Head Lease Acquisition Programme	0	100	100	50	(50)	Amber	We are expecting to mitigate part of this in the current year with backdated rent review income.	100	100	70
20/25-EC08	Strategic Property Unit – New Income Outdoor Media	(100)		(100)	(100)	0	Green	This is green as it has been written off - already reported to Cabinet as this cannot be delivered			
20/25-PL08	FM Transformation	(150)		(150)	(150)	0	Green	This is green as it has been written off - already reported to Cabinet as this cannot be delivered			
EC101	Additional Recharge to Housing Services	0	300	300	300	0	Green	On target			
EC102	Additional Planning income from introducing new charges	200		200	200	0	Amber	Being mitigated from additional CIL admin Income			
EC103	Reduction in Energy Consumption on corporate buildings	50		50	50	0	Amber	With energy prices on the rise it is difficult to mitigate this			
HO101	Housing Team Salaries - increase HRA contribution	274	0	274	274	0	Green	On target	0	0	0
HO1	Temporary accommodation reduction plan	573	0	573	316	(257)	Red	Efficiencies achieved through delivery of the temporary accommodation supply plan are currently minimising the temporary accommodation budget overspend rather than delivering savings against the budget. We are reviewing our approach to sourcing supply given a currently very difficult housing market.	0	0	0
20/25-HO01	Transferring PSLs to the CBS	152	272	424	0	(424)	Red	There is no longer an intention to deliver this initiative.	0	0	0
HO102	HfH taking over the lease of PSL properties on their expiry	209	68	277	190	(87)	Amber	This years programme will only focus on New Acquisitions and PSL void properties - therefore reducing the expected savings as originally forecasted savings of £340. Total annual future savings £190k	51	12	0
Total: Placemaking & Housing		1,208	740	1,948	1,130	(818)			151	112	70

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Culture, Strategy & Engagement											
A6.3	FOBO - SSC		252	252		(252)	Red	Due to increased demand during and post pandemic across R&B and Customer services along with challenges implementing the new Taranto system for parking and Northgate Housing system creating increased demand and further processes, such as the Parking visitor Permits now being aligned to each CPZ requiring manual logging, it has not and will not be possible to achieve the final £252k of the £2.5m already achieved.			
20/25- YC10 - YC1	Additional sites for on street digital advertising & Out of home advertising income generation	26	56	82	82	0	Amber	Comms are projecting they will reach their £370k income target in this budget which includes £56k MTFS saving (and 21/22 shortfall). This does not show in SAP however, because there is a staff post in the budget line which is deducted from the income total. They will be looking to identify additional income opportunities in year with the aim of increasing income to off-set the cost of the post.	6		
YC109	HR Savings		240	240	240	0	Green				
20/25- YC06	Libraries - Re-imagining our Libraries offer for a better future.	184	181	365	0	(365)	Red	The service secured capital to invest in libraries which was then intended to create revenue generation. However, due to the impact of Covid, the capital budget was not able to be drawn down due to lock-down and therefore the work was not taken forward. The impact post-Covid now means that a reassessment of priorities has identified that the original proposals are no longer applicable and there are no further plans to mitigate the shortfall this year. However the projected annual income from the new room hire initiative (£114,700) and from the workspace rental initiative (£20,400) totalling £135,100 will be achieved over 23/24 & 24/25, £109,700 in 23/24 and a further £25,400 in 24/25.			
Total: Culture, Strategy & Engagement		210	729	939	322	(617)			6	0	0
	Digital Together	660	2,250	2,910	50	(2,860)	Amber	The activity and current projects of the original Digital Together Programme, now known as Think Digital will be absorbed and repositioned into the corporate change agenda Think Haringey First (THF) and savings reprofiled across future years. Savings opportunities are being progressed with the Paperless programme and an RPA pilot within Revenues and Benefits but these will not deliver significant savings in-year.			
		870	2,979	3,849	372	(3,477)			6	0	0